Simplex: Starting Solution and Analysis

- Finding an initial basic feasible solution: the Artificial Variable technique
- Sensitivity analysis: the effect of changing the objective function
- Parametric analysis: perturbation of the Right-Hand-Side

Recall: The Simplex Tableau

• Let A be an $m \times n$ matrix with rank(A) = rank(A, b) = m, b be a column *m*-vector, x be a column *n*-vector, and c^T be a row *n*-vector, and consider the linear program

- Let ${old B}$ be a primal feasible basis
- The simplex tableau

Recall: The Simplex Tableau

- Optimality condition: $\forall j \in N : z_j \ge 0$
- x_k enters the basis, where $k = \underset{j \in N}{\operatorname{argmin}} z_j$
- Unbounded if no positive component in column k: $\boldsymbol{y}_k \leq 0$

•
$$x_{B_r}$$
 leaves the basis: $r = \underset{i \in \{1,...,m\}}{\operatorname{argmin}} \left\{ \frac{\overline{b}_i}{y_{ik}} : y_{ik} > 0 \right\}$

	z	$x_{B_1}\ldots$	$x_{B_r} \dots$	x_{B_m}	$\ldots x_{N_j} \ldots x_{N_k} \ldots$	RHS
z	1	0	0	0	$\ldots z_j \ldots z_k \ldots$	z_0
x_{B_1}	0	1	0	0	$\ldots y_{1j} \ldots y_{1k} \ldots$	$ar{b}_1$
			÷	:		
x_{B_r}	0	0	1	0	$\dots y_{rj} \dots y_{rk} \dots$	\overline{b}_r
	• • •		÷	÷		
x_{B_m}	0	0	0	1	$\cdots y_{mj} \cdots y_{mk} \cdots$	\overline{b}_m

Recall: The Simplex Tableau

- We need an initial basic feasible solution to start the simplex
- In canonical form an initial basis is easy to find
- Maximization problem: $\max\{ \boldsymbol{c}^T \boldsymbol{x} : \boldsymbol{A} \boldsymbol{x} \leq \boldsymbol{b}, \boldsymbol{x} \geq \boldsymbol{0} \}$
- Into standard form: $\max\{ \boldsymbol{c}^T \boldsymbol{x} : \boldsymbol{A} \boldsymbol{x} + \boldsymbol{I} \boldsymbol{x}_s = \boldsymbol{b}, \boldsymbol{x} \geq \boldsymbol{0} \}$
- If $b \ge 0$ then the slack variables constitute a primal feasible initial basis: **primal simplex**
- For a **minimization problem** in canonical form:

$$\min\{\boldsymbol{c}^T\boldsymbol{x}:\boldsymbol{A}\boldsymbol{x}\geq\boldsymbol{b},\boldsymbol{x}\geq\boldsymbol{0}\}$$

- Dual feasible initial basis on the columns of the slacks if $c^T \ge \mathbf{0}^T$: dual simplex
- If neither case occurs then the simplex cannot be started: need a generic way for finding initial basic feasible solutions

Starting the Simplex Method

• Find an initial basic feasible solution for the linear program given in standard form:

$$z = \max \quad c^T x$$

s.t. $Ax = b$
 $x \ge 0$

where A is $m \times n$ with rank(A) = rank(A, b) = m, b is a column m, x a column n, and c^T is a row n-vector

- Suppose furthermore that $b \ge 0$ (if there is row *i* with $b_i < 0$, then invert the row to get $-b_i > 0$)
- If some columns of \boldsymbol{A} form an identity matrix, choose these columns as basis
- Write the simplex tableau and eliminate reduced costs corresponding to the basis using elementary row operations

The Artificial Variable Technique

- Suppose that no trivial initial basis could be obtained this way
- Introduce x_a artificial variables and consider the modified linear program:

$$egin{aligned} z &= \min & \mathbf{1}^T oldsymbol{x}_{oldsymbol{a}} \ & ext{ s.t. } & oldsymbol{A} oldsymbol{x} + oldsymbol{x}_{oldsymbol{a}} = oldsymbol{b} \ &oldsymbol{x}, oldsymbol{x}_{oldsymbol{a}} &\geq oldsymbol{0} \end{aligned}$$

where $\mathbf{1}^T$ is a row vector (of proper size) with all components set to 1

- There is a trivial initial basis for the modified problem
- Since the columns of x_a form an identity matrix, we have a feasible initial basis on x_a : B = I and $B^{-1}b = b \ge 0$ by assumption

The Artificial Variable Technique

- Solve the modified simplex from the initial basis defined by the artificial variables
- The optimum is $z_0 = \mathbf{1}^T \boldsymbol{x_a}$ (the sum of the artificial variables in the solution)
- **Thoerem:** if $z_0 > 0$ then the original linear program is infeasible
- **Proof:** suppose that $z_0 > 0$ but the original linear program is feasible so there is x_0 : $Ax_0 = b$
- Then, $x_a = b Ax_0 = 0$ and so $\mathbf{1}^T x_a = 0 < z_0$, which contradicts the assumption that z_0 is optimal
- If, on the other hand, $z_0 = 0$, then $\boldsymbol{x_a} = \boldsymbol{0}$
- In this case the original linear program is feasible
- Solve it from the resultant basis

The Two–Phase Simplex Method

- Phase One: find an initial basis
- Solve the modified linear program augmented with the artificial variables x_a

- If $x_a
 eq 0$ then the linear program is infeasible
- Otherwise, $x_a = 0$ and suppose that all artificial variables have left the basis
- If not, the remaining artificial variables must be "pivoted" out from the basis manually, we do not discuss this here
- **Phase Two:** remove the artificial variables, restore the original objective function and run the simplex from the current basis

• Solve the linear program using the Two–Phase Simplex

• Convert to maximization and bring to standard form by introducing slack variables (take note of the " \geq " type of constraints and that eventually we need $b \geq 0$!)

- No trivial primal or dual feasible basis
- Introduce artificial variables: it is enough add an artificial variable x_5 to the second row
- This, together with the slack variable x_3 , will provide a proper initial (identity) basis
- Solve the below linear program as the first phase:

• Note that we have converted the objective to maximization: will need to invert the resultant objective value!

- Initial basis: $B = [a_3 \ a_5], c_B^T = [0 \ -1], c_N^T = 0$
- Not a valid simplex tableau yet: there is a nonzero element in the objective row for the basic variable x_5
 - \circ "pivot": subtract the row of x_5 from row 0

	z	x_1	x_2	x_3	x_4	x_5	RHS
z	1	0	0	0	0	1	0
x_3	0	1	1	1	0	0	4
x_5	0	2	3	0	-1	1	18

	z	x_1	x_2	x_3	x_4	x_5	RHS
$\left z \right $	1	-2	-3	0	1	0	-18
x_3	0	1	1	1	0	0	4
x_5	0	2	3	0	-1	1	18

• We get an optimal tableau after the pivot, with optimal objective function value -6 (do not forget to invert this!)



- Since $\min x_5 = 6$, the artificial variable could not be eliminated
- The original linear program is infeasible



• Consider the linear program

- Invert the first two constraints so that $b \geq 0$ holds
- Add an artificial variable to the first two rows (will use the slack variable for the third row)

• Still need to take care of the objective row: 2 pivots

	z	x_1	x_2	x_3	x_4	x_5	x_6	x_7	RHS
z	1	0	0	0	0	0	1	1	0
x_6	0	1	1	-1	0	0	1	0	2
x_7	0	-1	1	0	-1	0	0	1	1
x_5	0	0	1	0	0	1	0	0	3

	z	x_1	x_2	x_3	x_4	x_5	x_6	x_7	RHS
z	1	0	-2	1	1	0	0	0	-3
x_6	0	1	1	-1	0	0	1	0	2
x_7	0	-1	1	0	-1	0	0	1	1
x_5	0	0	1	0	0	1	0	0	3

	x_1	x_2	x_3	x_4	x_5	x_6	x_7	RHS
z	-2	0	1	-1	0	0	2	-1
x_6	2	0	-1	1	0	1	-1	1
x_2	-1	1	0	-1	0	0	1	1
x_5	1	0	0	1	1	0	-1	2

	x_1	x_2	x_3	x_4	x_5	x_6	x_7	RHS
z	0	0	0	0	0	1	1	0
x_1	1	0	$-\frac{1}{2}$	$\frac{1}{2}$	0	$\frac{1}{2}$	$-\frac{1}{2}$	$\frac{1}{2}$
x_2	0	1	$-\frac{1}{2}$	$-\frac{1}{2}$	0	$\frac{1}{2}$	$\frac{1}{2}$	$\frac{3}{2}$
x_5	0	0	$\frac{1}{2}$	$\frac{1}{2}$	1	$-\frac{1}{2}$	$-\frac{1}{2}$	$\frac{3}{2}$

- Optimal tableau: end of Phase One
 - $\circ\;$ the objective function value is $0\;$
 - $\circ~$ the artificial variables have left the basis
 - \circ so $x_6 = x_7 = 0$ can be removed
- The original objective: $\min x_1 2x_2 = -\max -x_1 + 2x_2$
- Signs change when written into the simplex tableau!
- Again not a valid tableau: 2 pivots

	x_1	x_2	x_3	x_4	x_5	RHS
\overline{z}	1	-2	0	0	0	0
x_1	1	0	$-\frac{1}{2}$	$\frac{1}{2}$	0	$\frac{1}{2}$
x_2	0	1	$-\frac{1}{2}$	$-\frac{1}{2}$	0	$\frac{3}{2}$
x_5	0	0	$\frac{1}{2}$	$\frac{1}{2}$	1	$\frac{3}{2}$

• Phase Two:

	x_1	x_2	x_3	x_4	x_5	RHS
$\left z \right $	0	0	$-\frac{1}{2}$	$-\frac{3}{2}$	0	$\frac{5}{2}$
x_1	1	0	$-\frac{1}{2}$	$\frac{1}{2}$	0	$\frac{1}{2}$
x_2	0	1	$-\frac{1}{2}$	$-\frac{1}{2}$	0	$\frac{3}{2}$
x_5	0	0	$\frac{1}{2}$	$\frac{1}{2}$	1	$\frac{3}{2}$

	x_1	x_2	x_3	x_4	x_5	RHS
z	3	0	-2	0	0	4
x_4	2	0	-1	1	0	1
x_2	1	1	-1	0	0	2
x_5	-1	0	1	0	1	1

	x_1	x_2	x_3	x_4	x_5	RHS
z	1	0	0	0	2	6
x_4	1	0	0	1	1	2
x_2	0	1	0	0	1	3
x_3	-1	0	1	0	1	1

 In Phase One, we have moved into an extreme point of the feasible region through the points

$$\begin{bmatrix} x_1 \\ x_2 \end{bmatrix} = \begin{bmatrix} 0 \\ 0 \end{bmatrix} \to \begin{bmatrix} 0 \\ 1 \end{bmatrix} \to \begin{bmatrix} \frac{1}{2} \\ \frac{3}{2} \end{bmatrix}$$

 In Phase Two we have solved the problem from this point



Sensitivity Analysis

- Linear programs are often used to model real problems whose parameters are uncertain or subject to measurement errors or noise
- In a Resource Allocation problem, for instance, the estimated prices might be uncertain, capacities might be expanded by investing into new equipment, etc.
- Question: how does the optimal solution of a linear program $\max\{c^Tx : Ax = b, x \ge 0\}$ depend on the perturbation of the input parameters?
 - $\circ~$ here we discuss only the case when the objective function coefficients ${m c}^T$ change
 - \circ sensitivity analysis goes similarly for the cases when the RHS vector b or the constraint matrix A change
- The idea is that we do not want to re-optimize the changed linear program from scratch

- Let B be an optimal basis for the linear program $\max\{c^Tx: Ax = b, x \ge 0\}$
- We characterize the change in the optimal solution x and the optimal objective function value when the k-th objective function coefficient c_k is changed to c'_k
- The simplex tableau of the original linear program in the basis ${\boldsymbol {\cal B}}$

- \boldsymbol{B} is (primal) feasible if $\boldsymbol{B}^{-1}\boldsymbol{b}\geq \boldsymbol{0}$
- \boldsymbol{B} is (primal) optimal if $\boldsymbol{c}_{\boldsymbol{B}}{}^{T}\boldsymbol{B}^{-1}\boldsymbol{N} \boldsymbol{c}_{\boldsymbol{N}}{}^{T} \geq \boldsymbol{0}$

1.) The changed objective coefficient c_k belongs to a nonbasic variable $x_k : k \in N$

$$\boldsymbol{c_N}^T \rightarrow (\boldsymbol{c'_N})^T = \boldsymbol{c_N} + (c'_k - c_k) \boldsymbol{e_k}^T$$

• In this case no change occurs in rows $1, \ldots, m$ of the simplex tableau, only the objective row (row 0) changes

$$oldsymbol{c}_{oldsymbol{B}}^T oldsymbol{B}^{-1} oldsymbol{N} - oldsymbol{c}_{oldsymbol{N}}^T o oldsymbol{c}_{oldsymbol{B}}^T oldsymbol{B}^{-1} oldsymbol{N} - oldsymbol{c}_{oldsymbol{N}}^T - (oldsymbol{c}_k^T - oldsymbol{c}_k) oldsymbol{e}_{oldsymbol{k}}^T$$

• In fact, only the reduced cost z_k for the nonbasic variable x_k changes:

$$z_k \to z'_k = z_k - (c'_k - c_k)$$

- If $z_k (c'_k c_k) \ge 0$ then basis \boldsymbol{B} remains optimal
- For instance, if we **reduce** the cost of a nonbasic variable the current basis is guaranteed to remain optimal
- The objective function value does not change (*x_k* remains at 0)
- If, on the other hand, $z_k (c'_k c_k) < 0$, then basis B is no longer optimal according to the changed objective
- Run the primal simplex from basis ${m B}$ to obtain the new optimum
- Using this method we do not need to re-run the Two–Phase simplex from scratch, rather the simplex method continues from the optimal basis of the original problem
- This is the idea in sensitivity analysis

- 2.) The changed objective coefficient c_k belongs to a basic variable $x_k : k \in B$
 - Let x_k be the *t*-th basic variable: $x_k \equiv x_{B_t}$

$$\boldsymbol{c_B}^T \rightarrow (\boldsymbol{c'_B})^T = \boldsymbol{c_B} + (c'_{B_t} - c_{B_t}) \boldsymbol{e_t}^T$$

- Again, only the objective row changes in the tableau
- Basic variables (including x_{B_t}) still have zero reduced cost
- The reduced costs for nonbasic variables change, the j-th:

$$z'_{j} = (c'_{B})^{T} B^{-1} a_{j} - c_{j} = c_{B}^{T} B^{-1} a_{j} - c_{j} + [0 \quad 0 \quad \dots \quad c'_{B_{t}} - c_{B_{t}} \quad \dots \quad 0] y_{j} = z_{j} + (c'_{B_{t}} - c_{B_{t}}) y_{tj}$$

- Add $c'_{B_t} c_{B_t}$ times the row of x_{B_t} to row 0
- Then zero out the reduced cost for x_{B_t}

• Solve the below linear program:

• The slack variables form a feasible initial basis

	z	x_1	x_2	x_3	x_4	x_5	RHS
$\left z \right $	1	-2	1	-1	0	0	0
x_4	0	1	1	1	1	0	6
x_5	0	-1	2	0	0	1	4

	z	x_1	x_2	x_3	x_4	x_5	RHS
z	1	0	3	1	2	0	12
x_1	0	1	1	1	1	0	6
x_5	0	0	3	1	1	1	10

- Optimal tableau, with basic variables $B = \{1, 5\}$
- Reduce $c_2 = -1$ to $c'_2 = -3$: since x_2 is not basic only the reduced cost z_2 changes in row 0:

$$z'_2 = z_2 - (c'_2 - c_2) = 3 - (-3 - (-1)) = 5$$

	z	x_1	x_2	x_3	x_4	x_5	RHS
z	1	0	5	1	2	0	12
•••	•••	•••	• • •	•••	•••	•••	• • •

• The tableau remains optimal, the objective function value does not change

- If now the objective coefficient for x_2 is changed to $c_2^\prime=3,$ then $z_2^\prime=-1$
- The resultant tableau is no longer optimal: primal simplex

	z	x_1	x_2	x_3	x_4	x_5	RHS
z	1	0	-1	1	2	0	12
x_1	0	1	1	1	1	0	6
x_5	0	0	3	1	1	1	10

• The optimal tableau

	z	x_1	x_2	x_3	x_4	x_5	RHS
z	1	0	0	$\frac{4}{3}$	$\frac{7}{3}$	$\frac{1}{3}$	$\frac{46}{3}$
x_1	0	1	0	$\frac{2}{3}$	$\frac{2}{3}$	$-\frac{1}{3}$	$\frac{8}{3}$
x_2	0	0	1	$\frac{1}{3}$	$\frac{1}{3}$	$\frac{1}{3}$	$\frac{10}{3}$

- Now change the cost for a basic variable, say, $x_1, {\rm from } c_1=2 {\rm \ to \ zero}$
- The optimal tableau of the original problem:

	z	x_1	x_2	x_3	x_4	x_5	RHS
z	1	0	3	1	2	0	12
x_1	0	1	1	1	1	0	6
x_5	0	0	3	1	1	1	10

• Add the first row to row 0 exactly $c'_1 - c_1 = -2$ times (that is, subtract the double)

• Performing the row operation, the objective value changes:

	z	x_1	x_2	x_3	x_4	x_5	RHS
z	1	-2	1	-1	0	0	0
x_1	0	1	1	1	1	0	6
x_5	0	0	3	1	1	1	10

• Since only the elements that belong to nonbasic variables need to be altered in the objective row, we simple set the reduced cost for x_1 to zero

	z	x_1	x_2	x_3	x_4	x_5	RHS
z	1	0	1	-1	0	0	0
x_1	0	1	1	1	1	0	6
x_5	0	0	3	1	1	1	10

- The resultant tableau is not optimal:primal simplex
- The optimal tableau:

	z	x_1	x_2	x_3	x_4	x_5	RHS
z	1	1	2	0	1	0	6
x_3	0	1	1	1	1	0	6
x_5	0	-1	2	0	0	1	4

- Since the "profit" realized on x_1 drops from 2 to zero, it is worth to reduce x_1 to zero in the solution and rather increase x_3 (substitute products/goods)
- Change in the RHS can be handled using duality
- Changing the RHS in the primal = changing the objective in the dual ⇒ perform sensitivity analysis on the dual

Parametric Analysis

- In sensitivity analysis we ask how the optimum depends on certain model parameters
- We change only a single parameter at a time
- In practice the question is often arises what happens if more than one parameters change according to some given perturbation function
- For instance, in the optimal product mix purchase prices might change simultaneously

• Parametric analysis

- we now discuss only the case when the RHS is perturbed along a given direction
- parametric analysis on the objective can again be traced back to parametric analysis on the RHS of the dual

• Consider the linear program

where A is $m \times n$ with rank(A) = rank(A, b) = m, b is a column m, x a column n, and c^T is a row n-vector

• Perturb the RHS vector b along a given direction b', while leaving the rest of the problem parameters intact:

$$\boldsymbol{b} + \lambda \boldsymbol{b}', \lambda \ge 0$$

- Characterize the change in the optimal objective and in the optimal solution for $\lambda \geq 0$

• Consider the simplex tableau for a basis ${\boldsymbol{B}}$ that is optimal for the unchanged problem

- Since the tableau us optimal: $\boldsymbol{c}_{\boldsymbol{B}}^{T}\boldsymbol{B}^{-1}\boldsymbol{N}-\boldsymbol{c}_{\boldsymbol{N}}^{T}\geq\boldsymbol{0}$
- This does not depend on ${\pmb b}$ so the tableau remains primal optimal for any λ
- The question is how long it remains primal feasible as well?
- Perturbing *b* effects only the RHS column by $B^{-1}(b + \lambda b')$ and the objective value by $c_B^T B^{-1}(b + \lambda b')$
- The tableau remains primal feasible as long as the RHS is nonnegative: $B^{-1}(b + \lambda b') = B^{-1}b + \lambda(B^{-1}b') \ge 0$

- Let $S = \{i : \bar{b}'_i < 0\}$, where \bar{b}'_i is the *i*-th component of $\bar{b}' = B^{-1}b'$
- If S = Ø then B⁻¹(b + λb') ≥ 0 for any λ ≥ 0 and thus basis B remains optimal unconditionally
- Otherwise, find the row *i* for which $\overline{b}_i + \lambda \overline{b}'_i$ first becomes negative:

$$r = \operatorname*{argmin}_{i \in S} \left(-\frac{\overline{b}_i}{\overline{b}'_i} \right), \qquad \overline{\lambda} = \operatorname*{min}_{i \in S} \left(-\frac{\overline{b}_i}{\overline{b}'_i} \right) = -\frac{\overline{b}_r}{\overline{b}'_r}$$

- For any $0 \le \lambda \le \overline{\lambda} = \lambda_1$ basis \boldsymbol{B} is feasible and optimal
- Meanwhile, the objective function value and the variables: $z(\lambda) = \boldsymbol{c}_{\boldsymbol{B}}{}^{T}(\bar{\boldsymbol{b}} + \lambda \bar{\boldsymbol{b}}'), \qquad \boldsymbol{x}(\lambda) = \begin{bmatrix} \boldsymbol{x}_{\boldsymbol{B}} \\ \boldsymbol{x}_{\boldsymbol{N}} \end{bmatrix} = \begin{bmatrix} \bar{\boldsymbol{b}} + \lambda \bar{\boldsymbol{b}}' \\ \boldsymbol{0} \end{bmatrix}$

- On the other hand, for any $\lambda > \overline{\lambda}$ basis ${\pmb B}$ is no longer primal feasible
- Dual simplex pivot on x_{B_r}
- If there is no blocking variable (i.e., when the row of x_{B_r} is nonnegative), then the primal problem becomes infeasible (dual unbounded) for any $\lambda > \overline{\lambda}$
- Otherwise, we find the parameter $\overline{\lambda} = \lambda_2$ until which the tableau obtained remains primal feasible
- We carry on with this iteration until we get either
 - $\circ~S=\emptyset$: in this case the current basis is optimal form any $\lambda>\bar{\lambda},$ or
 - $\circ~$ no blocking variable is found during the dual simplex pivot: the primal is infeasible for any $\lambda>\bar{\lambda}$

• Solve the below linear program, subject to the following perturbation of the RHS:

- Easily, $\boldsymbol{b} = \begin{bmatrix} 6 & 6 \end{bmatrix}^T$ and $\boldsymbol{b'} = \begin{bmatrix} -1 & 1 \end{bmatrix}^T$
- Adding slacks x_3 and x_4 the optimal solution for $\lambda = 0$:

	z	x_1	x_2	x_3	x_4	RHS
z	1	0	0	$\frac{5}{3}$	$\frac{2}{3}$	14
x_1	0	1	0	$\frac{2}{3}$	$-\frac{1}{3}$	2
x_2	0	0	1	$\frac{1}{3}$	$\frac{1}{3}$	4

- Question: how long the current basis $\boldsymbol{B} = \begin{bmatrix} 1 & 1 \\ -2 & 1 \end{bmatrix}$ remains optimal?
- Observe that the columns of the slack variables x_3 and x_4 in the original problem form an identity matrix
- Therefore the corresponding columns in the tableau specify precisely the inverse of B:

$$\bar{\boldsymbol{b}}' = \boldsymbol{B}^{-1}\boldsymbol{b}' = \begin{bmatrix} \frac{2}{3} & -\frac{1}{3} \\ \frac{1}{3} & \frac{1}{3} \end{bmatrix} \begin{bmatrix} -1 \\ 1 \end{bmatrix} = \begin{bmatrix} -1 \\ 0 \end{bmatrix}$$

• From this: $S = \{1\}$, r = 1, and $\overline{\lambda} = -\frac{\overline{b}_1}{\overline{b}_1'} = -\frac{2}{-1} = 2 = \lambda_1$

• Consequently, for $\lambda \in [0, 1]$ the optimal objective function value and the optimal solution:

$$z(\lambda) = \boldsymbol{c}_{\boldsymbol{B}}{}^{T}(\bar{\boldsymbol{b}} + \lambda \bar{\boldsymbol{b}}') = \begin{bmatrix} 1 & 3 \end{bmatrix} \begin{bmatrix} 2\\ 4 \end{bmatrix} + \lambda \begin{bmatrix} 1 & 3 \end{bmatrix} \begin{bmatrix} -1\\ 0 \end{bmatrix} = 14 - \lambda$$
$$\boldsymbol{x}(\lambda) = \begin{bmatrix} x_{1}(\lambda)\\ x_{2}(\lambda) \end{bmatrix} = \bar{\boldsymbol{b}} + \lambda \bar{\boldsymbol{b}}' = \begin{bmatrix} 2\\ 4 \end{bmatrix} + \lambda \begin{bmatrix} -1\\ 0 \end{bmatrix} = \begin{bmatrix} 2 - \lambda\\ 4 \end{bmatrix}$$

• For $\lambda > 2$ we have $x_1 < 0$ in the current basis

	z	x_1	x_2	x_3	x_4	RHS
z	1	0	0	$\frac{5}{3}$	$\frac{2}{3}$	$14 - \lambda$
x_1	0	1	0	$\frac{2}{3}$	$-\frac{1}{3}$	$2 - \lambda$
x_2	0	0	1	$\frac{1}{3}$	$\frac{1}{3}$	4

• Choose $\lambda = 2$ and perform a dul simplex pivot on the basic variable x_1 : x_4 enters the basis

• Now
$$\bar{b} = \begin{bmatrix} \bar{b}_4 \\ \bar{b}_2 \end{bmatrix}$$
 and we search for $\bar{b}' = \begin{bmatrix} \bar{b}'_4 \\ \bar{b}'_2 \end{bmatrix}$ according to $b = \begin{bmatrix} b_1 \\ b_2 \end{bmatrix} = \begin{bmatrix} 6 \\ 6 \end{bmatrix}$ and $b' = \begin{bmatrix} b'_1 \\ b'_2 \end{bmatrix} = \begin{bmatrix} 1 \\ -1 \end{bmatrix}$

• Multiplying by the matrix formed by column 3 and 4:

$$\bar{\boldsymbol{b}} = \begin{bmatrix} -2 & 1\\ 1 & 0 \end{bmatrix} \begin{bmatrix} 6\\ 6 \end{bmatrix} = \begin{bmatrix} -6\\ 6 \end{bmatrix} \quad \bar{\boldsymbol{b}}' = \begin{bmatrix} -2 & 1\\ 1 & 0 \end{bmatrix} \begin{bmatrix} -1\\ 1 \end{bmatrix} = \begin{bmatrix} 3\\ -1 \end{bmatrix}$$

• Then,
$$S = \{2\}$$
, $r = 2$, and $\bar{\lambda} = -\frac{\bar{b}_2}{\bar{b}'_2} = -\frac{6}{-1} = 6 = \lambda_2$

• The objective function value and the solution for $\lambda \in [2, 6]$:

$$z(\lambda) = \boldsymbol{c}_{\boldsymbol{B}}{}^{T}(\bar{\boldsymbol{b}} + \lambda \bar{\boldsymbol{b}}') = \begin{bmatrix} 0 & 3 \end{bmatrix} \begin{bmatrix} -6\\ 6 \end{bmatrix} + \lambda \begin{bmatrix} 0 & 3 \end{bmatrix} \begin{bmatrix} 3\\ -1 \end{bmatrix} = 18 - 3\lambda$$
$$x_{1}(\lambda) \equiv 0, \quad \begin{bmatrix} x_{4}(\lambda)\\ x_{2}(\lambda) \end{bmatrix} = \bar{\boldsymbol{b}} + \lambda \bar{\boldsymbol{b}}' = \begin{bmatrix} -6\\ 6 \end{bmatrix} + \lambda \begin{bmatrix} 3\\ -1 \end{bmatrix} = \begin{bmatrix} -6 + 3\lambda\\ 6 - \lambda \end{bmatrix}$$

	z	x_1	x_2	x_3	x_4	RHS
z	1	2	0	3	0	$18 - 3\lambda$
x_4	0	-3	0	-2	1	$-6+3\lambda$
x_2	0	1	1	1	0	$6-\lambda$

- The current basis is no longer feasible for any $\lambda > 6$
- Move the a new basis: x_2 leaves the basis
- Since the row of x_2 is nonnegative, we have dual unboundedness at this point
- Consequently, for any $\lambda > 6$ the primal becomes infeasible

 The objective function value is piecewise linear and concave

