

# The Simplex Tableau: A Summary

*WARNING: this is just a summary of the material covered in the full slide-deck **The Simplex Tableau** that will orient you as per the topics covered there; you are required to learn the full version, not just this summary!*

- Recall: basic feasible solutions and the simplex pivot
- Termination: optimality and unbounded optimal solutions
- The steps of the simplex method
- Degeneration and cycling
- Complexity (worst-case and practical)
- The simplex tableau
- Solving linear programs using the simplex tableau: examples

# Recall: The Simplex Method

- Let  $A$  be an  $m \times n$  matrix with  $\text{rank}(A) = \text{rank}(A, \mathbf{b}) = m$ ,  $\mathbf{b}$  be a column  $m$ -vector,  $\mathbf{x}$  be a column  $n$ -vector, and  $\mathbf{c}^T$  be a row  $n$ -vector, and consider the linear program

$$\begin{aligned} z = \max \quad & \mathbf{c}^T \mathbf{x} \\ \text{s.t.} \quad & A\mathbf{x} = \mathbf{b} \\ & \mathbf{x} \geq \mathbf{0} \end{aligned}$$

- Let  $B$  be a basis and reorder the columns of  $A$  to obtain  $A = [B \quad N]$

- Furthermore, let  $\mathbf{x} = \begin{bmatrix} \mathbf{x}_B \\ \mathbf{x}_N \end{bmatrix} = \begin{bmatrix} B^{-1}\mathbf{b} \\ \mathbf{0} \end{bmatrix}$  the basic solution generated by  $B$  and suppose that this basic solution is feasible ( $B^{-1}\mathbf{b} \geq \mathbf{0}$ )

# Recall: The Simplex Method

- The linear program in the nonbasic variable space:

$$\begin{aligned} \max \quad & z_0 + \sum_{j \in N} z_j x_j \\ \text{s.t.} \quad & \mathbf{x}_B = \bar{\mathbf{b}} - \sum_{j \in N} \mathbf{y}_j x_j \\ & \mathbf{x}_B, \mathbf{x}_N \geq \mathbf{0} \end{aligned}$$

where

- $N$  denotes the set of nonbasic variables
- $\bar{\mathbf{b}} = \mathbf{B}^{-1} \mathbf{b}$
- $\mathbf{y}_j$  denotes the column of the matrix  $\mathbf{B}^{-1} \mathbf{N}$  that belongs to the  $j$ -th nonbasic variable:  $\mathbf{y}_j = \mathbf{B}^{-1} \mathbf{a}_j$
- $z_0 = \mathbf{c}_B^T \mathbf{B}^{-1} \mathbf{b} = \mathbf{c}_B^T \bar{\mathbf{b}}$
- $z_j$  is the component of the row vector  $\mathbf{c}_N^T - \mathbf{c}_B^T \mathbf{B}^{-1} \mathbf{N}$  that belongs to the  $j$ -th nonbasic variable

# Recall: The Simplex Method

- **Pivot:** increase a nonbasic variable that improves the objective function until a basic variable drops to zero, and leave all other nonbasic variables unchanged
- Pivot rules
  - $x_k$  can enter the basis if  $z_k > 0$
  - $x_r$  leaves the basis where  $r = \operatorname{argmin}_{i \in \{1, \dots, m\}} \left\{ \frac{\bar{b}_i}{y_{ik}} : y_{ik} > 0 \right\}$
- The optimality condition of the (primal) simplex method: the basic feasible solution  $\bar{x}$  is optimal if

$$\forall j \in N : z_j \leq 0$$

# Termination with Unboundedness

- Recall, if for some nonbasic variable  $x_k: z_k > 0$ , then increasing  $x_k$  increases the objective function
- We can keep on increasing  $x_k$  until some basic variable drops to zero:

$$x_k \leq \min_{i \in B} \left\{ \frac{\bar{b}_i}{y_{ik}} : y_{ik} > 0 \right\}$$

- If no such basic variable exists, then no basic variable blocks the growth of  $x_k$
- **Theorem:** the optimal solution of the linear program  $\max\{c^T x : Ax = b, x \geq 0\}$  is **unbounded** if there is basic feasible solution  $\bar{x}$  and nonbasic variable  $x_k$  so that  $z_k > 0$  and  $y_k \leq 0$

# The Simplex Method: Initialization

- Let  $A$  be an  $m \times n$  matrix with  $\text{rank}(A) = \text{rank}(A, b) = m$ ,  $b$  be a column  $m$ -vector,  $x$  be a column  $n$ -vector, and  $c^T$  be a row  $n$ -vector, and consider the linear program

$$\begin{aligned} z = \max \quad & c^T x \\ \text{s.t.} \quad & Ax = b \\ & x \geq 0 \end{aligned}$$

- Suppose that all basic feasible solutions are nondegenerate
- The simplex method is an iterative algorithm to solve the above linear program, which uses nothing else than a subroutine to solve systems of linear equations and basic linear algebra operations
- **Initialization:** find an initial basic feasible solution and the corresponding basis  $B$  (see later on how to do this)

# The Simplex Method: Main Step

1. Solve the system  $Bx_B = b$ 
  - The solution is unique:  $x_B = B^{-1}b = \bar{b}$ . Let  $x_N = 0$
2. Solve the system  $w^T B = c_B^T$ 
  - The solution is unique:  $w^T = c_B^T B^{-1}$
  - For each nonbasic variable  $j$  obtain the **reduced cost**  $z_j = c_j - w^T a_j$  and choose the entering variable as

$$k = \operatorname{argmax}_{j \in N} z_j \quad (\text{Dantzig's pivot rule})$$

3. If  $z_k \leq 0$  then terminate:  $\begin{bmatrix} x_B \\ x_N \end{bmatrix}$  is an optimal solution and the optimal objective function value is  $c_B^T x_B$ 
  - Otherwise proceed to the next step

# The Simplex Method: Main Step

4. Solve the system  $B\mathbf{y}_k = \mathbf{a}_k$

- The solution is unique:  $\mathbf{y}_k = B^{-1}\mathbf{a}_k$

- If  $\mathbf{y}_k \leq \mathbf{0}$  then terminate: the linear program is unbounded

along the ray  $\left\{ \begin{bmatrix} \bar{\mathbf{b}} \\ \mathbf{0} \end{bmatrix} + \begin{bmatrix} -\mathbf{y}_k \\ \mathbf{e}_k \end{bmatrix} \lambda : \lambda \geq 0 \right\}$

- Otherwise, proceed to the next step

5. **Pivot:**  $x_k$  enters the basis and  $x_{B_r}$  leaves, where

$$r = \operatorname{argmin}_{i \in \{1, \dots, m\}} \left\{ \frac{\bar{b}_i}{y_{ik}} : y_{ik} > 0 \right\} \quad (\text{minimum ratio test})$$

- Refresh the basis  $B$  (swap  $\mathbf{a}_{B_r}$  to  $\mathbf{a}_k$ ),  $N$ ,  $\mathbf{c}_B^T$  and  $\mathbf{c}_N^T$ , and go to the first step



# The Simplex Method: Complexity

- **Theorem:** if the simplex method does not encounter a degenerate basis then it solves the linear program in a finite number of steps or proves that the optimal solution is unbounded
- In each iteration we either terminate or find a new basic feasible solution different from the current one
- The number of basic feasible solutions is finite □
- Note: the basis is degenerate if  $x_B = \bar{b} \not\geq 0$
- The objective function value remains the same during the pivot ( $z_0$ ): we stay in the same extreme point
- **Cycling:** jumping from one degenerate basic feasible solution to the other the simplex stays indefinitely in the same extreme point without improving the objective function
- Finite termination is not guaranteed in such cases: rarely occurs in practice

# The Simplex Method: Complexity

- Choosing the entering variable in a different way can prevent cycling (e.g., Bland's pivoting rule)
- But the running time of the simplex method may be exponential in the size of the linear program
- In the worst-case the algorithm may visit each of the  $\binom{n}{m}$  basic feasible solutions
- In practice, however, the simplex method is very fast: usually the number of pivots it performs until optimality is linear in  $m$  and  $n$
- There exist provably polynomial time algorithms to solve linear programs: Khachian's Ellipsoid Algorithm, Karmarkar's algorithm
- These are interior point solvers, do not use the simplex

# The Simplex Tableau

- The simplex algorithm in requires solving three systems of linear equations in each iteration: simple for a computer but difficult for a human
- This can be avoided by using the simplex tableau
- Suppose that we have an initial basis  $B$
- Let  $z$  be a new variable that specifies the current value of the objective function:

$$z = \mathbf{c}_B^T \mathbf{x}_B + \mathbf{c}_N^T \mathbf{x}_N$$

- The linear program augmented with the new variable in tableau form (“tableau”: “tabular representation”, French)

	$z$	$\mathbf{x}_B$	$\mathbf{x}_N$	RHS	
$z$	1	$\mathbf{0}$	$\mathbf{c}_B^T \mathbf{B}^{-1} \mathbf{N} - \mathbf{c}_N^T$	$\mathbf{c}_B^T \mathbf{B}^{-1} \mathbf{b}$	row 0
$\mathbf{x}_B$	$\mathbf{0}$	$\mathbf{I}_m$	$\mathbf{B}^{-1} \mathbf{N}$	$\mathbf{B}^{-1} \mathbf{b}$	rows 1...m

# The Simplex Tableau

	$z$	$x_{B_1}$	$\dots$	$x_{B_m}$	$x_{N_1}$	$\dots$	$x_{N_{n-m}}$	RHS
$z$	1	0	$\dots$	0	$z_1$	$\dots$	$z_{n-m}$	$z_0$
$x_{B_1}$	0	1	$\dots$	0	$y_{1,1}$	$\dots$	$y_{1,n-m}$	$\bar{b}_1$
$\vdots$	$\vdots$	$\vdots$	$\ddots$	$\vdots$	$\vdots$	$\ddots$	$\vdots$	$\vdots$
$x_{B_m}$	0	0	$\dots$	1	$y_{m,1}$	$\dots$	$y_{m,n-m}$	$\bar{b}_m$

$x_{B_1}, x_{B_2}, \dots, x_{B_m}$ : basic variables

$x_{N_1}, x_{N_2}, \dots, x_{N_{n-m}}$ : nonbasic variables

$z_j$ : the component of  $\mathbf{c}_B^T \mathbf{B}^{-1} \mathbf{N} - \mathbf{c}_N^T$  that belongs to the nonbasic variable  $j$  and  $z_0 = \mathbf{c}_B^T \mathbf{B}^{-1} \mathbf{b}$

$\bar{b}_i$ : the  $i$ -th element of  $\bar{\mathbf{b}} = \mathbf{B}^{-1} \mathbf{b}$

$y_{ij}$ : element at the position  $(i, j)$  of matrix  $\mathbf{B}^{-1} \mathbf{N}$

# The Simplex Tableau: Pivot

- The objective function has changed:  $z + \sum_{j \in N} z_j x_j = z_0$
- The law for choosing the entering variable also changes:  $x_k$  enters the basis if  $k = \operatorname{argmin}_{j \in N} z_j$
- The law for choosing the leaving variable remains the same

$$r = \operatorname{argmin}_{i \in \{1, \dots, m\}} \left\{ \frac{\bar{b}_i}{y_{ik}} : y_{ik} > 0 \right\}$$

- Pivot: using elementary row transformations
  1. Divide row  $r$  by  $y_{rk}$
  2. For each  $i = 1, 2, \dots, m : i \neq r$ , subtract from row  $i$  the new row  $r$  multiplied by  $y_{ik}$
  3. Subtract row  $r$  multiplied by  $z_k$  from the objective row

# The Simplex Tableau: Example

- Consider the below linear program

$$\begin{array}{rccccrcrcr}
 \max & -x_1 & - & x_2 & + & 4x_3 & & & \\
 \text{s.t.} & x_1 & + & x_2 & + & 2x_3 & \leq & 9 & \\
 & x_1 & + & x_2 & - & x_3 & \leq & 2 & \\
 & -x_1 & + & x_2 & + & x_3 & \leq & 4 & \\
 & x_1, & & x_2, & & x_3 & \geq & 0 & 
 \end{array}$$

- Convert to standard form by introducing slack variables:

$$\begin{array}{rccccccccrcr}
 \max & -x_1 & - & x_2 & + & 4x_3 & + & 0x_4 & + & 0x_5 & + & 0x_6 & & \\
 \text{s.t.} & x_1 & + & x_2 & + & 2x_3 & + & x_4 & & & & & = & 9 & \\
 & x_1 & + & x_2 & - & x_3 & & & + & x_5 & & & = & 2 & \\
 & -x_1 & + & x_2 & + & x_3 & & & & & + & x_6 & = & 4 & \\
 & x_1, & & x_2, & & x_3, & & x_4, & & x_5, & & x_6 & \geq & 0 & 
 \end{array}$$

# The Simplex Tableau: Example

- First we need to find an initial basis: this usually needs some work, but this time we can use a simple trick
- If a linear program is given in canonical form:  
$$\max\{\mathbf{c}^T \mathbf{x} : \mathbf{A}\mathbf{x} \leq \mathbf{b}, \mathbf{x} \geq \mathbf{0}\}$$
- In standard form (the simplex algorithm needs the standard form!):  $\max\{\mathbf{c}^T \mathbf{x} : \mathbf{A}\mathbf{x} + \mathbf{I}\mathbf{x}_s = \mathbf{b}, \mathbf{x} \geq \mathbf{0}, \mathbf{x}_s \geq \mathbf{0}\}$
- Observe that the columns of the constraint matrix corresponding to the slack variables form an identity matrix: so let  $\mathbf{B} = \mathbf{I}$  (always nonsingular)
- The columns for the slack variables  $\mathbf{x}_s$  comprise a basis!
- If in addition  $\mathbf{b} \geq \mathbf{0}$ , then this basis is also feasible, since then  $\bar{\mathbf{b}} = \mathbf{B}^{-1}\mathbf{b} = \mathbf{b} \geq \mathbf{0}$
- Row 0: since the objective coefficients for the slacks is zero:  
$$\mathbf{c}_B^T \mathbf{B}^{-1} \mathbf{N} - \mathbf{c}_N^T = -\mathbf{c}_N^T \text{ and } z_0 = \mathbf{c}_B^T \mathbf{B}^{-1} \mathbf{b} = 0$$

# The Simplex Tableau: Example

- We can write the linear program straight into a simplex table (WARNING: row zero must be inverted!)

	$z$	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	RHS
$z$	1	1	1	-4	0	0	0	0
$x_4$	0	1	1	2	1	0	0	9
$x_5$	0	1	1	-1	0	1	0	2
$x_6$	0	-1	1	1	0	0	1	4

- The current basis is not optimal since  $z_3 = -4$
- The entering variable is  $x_3$ , as  $z_3 = \min_{j \in N} z_j = -4$
- No unboundedness as  $y_3$  is not negative:  $y_{i3} > 0$
- The leaving variable is  $x_6$ , since  $\frac{\bar{b}_6}{y_{63}} = \min\{\frac{9}{2}, 4\} = 4$



# The Simplex Tableau: Example

- Perform a pivot by the above rules

	$z$	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	RHS
$z$	1	-3	5	0	0	0	4	16
$x_4$	0	3	-1	0	1	0	-2	1
$x_5$	0	0	2	0	0	1	1	6
$x_3$	0	-1	1	1	0	0	1	4

- The new basis is not optimal as  $z_1 = -3$
- Thus  $x_1$  enters the basis
- No unboundedness because  $y_{41} > 0$ ,  $x_4$  leaves the basis

# The Simplex Tableau: Example

	$z$	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	RHS
$z$	1	0	4	0	1	0	2	17
$x_1$	0	1	$-\frac{1}{3}$	0	$\frac{1}{3}$	0	$-\frac{2}{3}$	$\frac{1}{3}$
$x_5$	0	0	2	0	0	1	1	6
$x_3$	0	0	$\frac{2}{3}$	1	$\frac{1}{3}$	0	$\frac{1}{3}$	$\frac{13}{3}$

- The new basis is optimal
- The objective function value can be read from the last element of row 0:  $z = 17$
- The basic variables from the RHS column:  $\begin{bmatrix} x_1 \\ x_5 \\ x_3 \end{bmatrix} = \begin{bmatrix} \frac{1}{3} \\ 6 \\ \frac{13}{3} \end{bmatrix}$
- The optimal solution:  $\mathbf{x}^T = \left[ \frac{1}{3} \quad 0 \quad \frac{13}{3} \right]$  (note the indices!)